



Schedule Variance = Earned Value – Planned Value

Cost Variance = Earned Value – Actual Cost

Variance at Completion = BAC – EAC

% Complete = Earned Value / BAC

SPI = Earned Value / Planned Value

CPI = Earned Value / Actual Cost

EAC = Actual Cost + (Work Remaining/Performance Factor)

Work Remaining = BAC – Earned Value



Building professionalism in project management™

Project Management Institute
College of Performance Management

College of Performance Management

101 South Whiting Street, Suite 320
Alexandria, VA 22304

703.370.7885 (voice) • 703.370.1757 (fax)
college@cpm-pmi.org



*Your Passport to
Professional
Success...*

