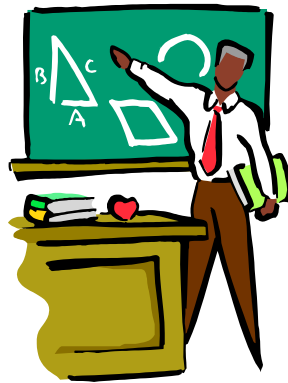




College of Performance Management

Professional Education Program



Faculty Biographies

The Faculty

Name: Wayne F. Abba

Specialty: Contract and Project Management, Earned Value Management

Contact Information:

Phone: 703-658-1815

E-Mail: abbaconsulting@cox.net

Mailing Address: N/A

Project Management Experience: More than 35 years

Earned Value Management: 25 years

Teaching Experience: 20 years

Career Highlights: Wayne F. Abba is an independent management consultant. He has more than thirty years experience in contract and project management, acquired during more than 35 years of public service. Before establishing his consulting business, Mr. Abba was Vice President for Integrated Management Services with Dekker, Ltd., a leading supplier of Project Portfolio Management Solutions. For seventeen years before retiring in 1999, Mr. Abba was the senior program analyst for contract performance management in the Office of the Under Secretary of Defense (Acquisition & Technology). He was awarded three Secretary of Defense Medals for Meritorious Civilian Service for his leadership in the acceptance of effectively integrated technical, schedule and cost performance management principles throughout the Department of Defense, the federal government, commercial enterprise, and in the governments and industries of friendly foreign countries. Mr. Abba holds a Bachelor of Science degree from the University of the State of New York and a Master of Public Administration degree from The American University in Washington, D.C. He is a member of the Project Management Institute, the National Contract Management Association and the Society of Cost Estimating and Analysis and holds a Professional Designation in Contract Management from the Air Force Institute of Technology and NCMA. In 1999 his contributions to the advancement of project management in the public and private sectors were recognized by PMI's Distinguished Contribution Award and also by the Government of Canada. He is a past president of the PMI College of Performance Management and serves on the National Defense Industrial Association's Program Management Systems Committee.

Professional Certifications: Professional Designation in Contract Management from the Air Force Institute of Technology and NCMA.

Education: B.S., University of the State of New York, M.P.A., The American University, Washington, D.C.

Name: Catherine Ahye

Specialty: Earned Value Management Systems

Contact Information:

Phone: 703-755-5849

E-Mail: Catherine.A.Ahye.ctr@nga.mil

Mailing Address:

Project Management Experience: 20 years

Earned Value Management: 20 years

Teaching Experience:

Career Highlights: Ms. Ahye has over twenty years combined experience in Earned Value Management and Project Management as a government and contractor employee. Her experience includes developing an Earned Value Management System that received DOD accreditation within thirteen months from contract award. Currently Ms. Ahye is providing performance management consulting services to the National Geospatial-Intelligence Agency (NGA) government program offices and developmental contractors. Prior to arriving at NGA, Ms. Ahye has provided program offices training, standardization, mentorship, and oversight in the Earned Value and Program Management arena. In addition, she has led EVMS reviews including Integrated Baseline Reviews (IBRs), EVMS joint surveillance reviews, and other independent assessments.

Professional Certifications: Project Management Professional (PMP®).

Education: Masters and BS Degrees in Business Administration.

Name: Neil F. Albert

Specialty: Project Performance Management, Cost Estimating and Analysis

Contact Information:

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Mailing Address: MCR, LLC, 2010 Corporate Ridge, Suite 350, McLean, Virginia 22102

Project Management Experience: 25 years

Earned Value Management: 20 years

Teaching Experience: 5 years

Career Highlights: Mr. Albert is President and CEO of MCR, LLC a small business specializing in cost/schedule analysis, acquisition management, and program assessment support. In his capacity, Mr. Albert directs and manages cost estimating, project management support, earned value management, contract management, software acquisition, logistics, and education and training in support of Government and industry customers. He has broad experience in electronics, transportation systems, information (software) systems, space and defense systems, energy, and environmental systems. Mr. Albert has been at MCR for over 16 years and has held many positions including Director of the Cost Analysis Division, Vice President, and Senior Vice President and General Manager. Previously, he was Director of Cost Estimating and Analysis at Textron Defense Systems where he directed and managed the cost analysis functions including cost estimating, cost/schedule control support, proposal development, cost/price analysis, cost systems development, Design-to-Cost and Life-Cycle Cost analysis. Other positions included Senior Cost Analyst at Analytical Systems Engineering Corporation, Financial Analyst at Calculon Corporation and Management Analyst at Computer Sciences Corporation. Mr. Albert is the primary developer and author MIL-STD-881B (Work Breakdown Structures for Defense Materiel Items) and MIL-HDBK-881 (Development of Work Breakdown Structures).

Professional Certifications: Certified Cost Estimator/Analyst, Society of Cost Estimating and Analysis (SCEA).

Education: BBA in Finance/Economics and MBA in Financial Management from The George Washington University.

Name: Frank T. Anbari

Specialty: Project Management and Quality Enhancement

Contact Information:

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Mailing Address: Project Management Program, The George Washington University,
Funger Hall, Suite 415, 2201 G Street, NW, Washington, DC 20052

Project Management Experience: 30 years

Earned Value Management: 25 years

Teaching Experience: 25 years

Career Highlights: Frank T. Anbari is a faculty member and past Director of the Project Management Program at The George Washington University. He gained extensive industrial experience serving in leadership positions at Amtrak, Day and Zimmermann, and American Water Works Service Company. He taught in the graduate Programs at Penn State University, Drexel University, and the University of Texas at Dallas, and for private and public organizations throughout North America and Europe. Dr. Anbari serves as member of the Editorial Boards of *Project Management Journal* (2000–Present), the *International Journal of Project Management* (2007–Present), and the *International Journal of Managing Projects in Business* (2007–Present). He served as Examiner (1993-1995) and Alumni Examiner (1999-2000) for the Malcolm Baldrige National Quality Award, and as member of the Editorial Review Board of *Quality Management Journal* (1993-1998). Dr. Anbari conducts rigorous research, presents widely, and publishes extensively on significant topics in project management, quality enhancement, and Six Sigma method.

Professional Certifications: PE, PMP®, and ASQ Certified Six Sigma Black Belt.

Education: PhD Project Management and Quality Enhancement, MBA, and MS Engineering, all from Drexel University, Philadelphia, PA.

Name: David C. Bachman

Specialty: Earned-Value Management, Course Development, and Estimates At Completion

Contact Information:

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Mailing Address: 6014 Forest Run Drive, Clifton, VA 20124

Project Management Experience: 16 years

Earned Value Management: 8 years

Teaching Experience:

Career Highlights: Mr. Bachman is currently employed as a professor at the Defense Acquisition University. He has extensive project management experience as both a military officer and senior program analyst. Mr. Bachman's military background includes extensive experience as a Navigator, Rated Staff Officer, JCS Intelligence Officer, and member of the Defense Acquisition Corps. He started his acquisition career as a student at Hughes Aircraft Company in the "Education With Industry" program. Mr. Bachman was twice assigned to the GPS Joint Program Office, first as the project officer for the B-52 – GPS integration, and then as the Nuclear Detonation Detection System Program Manager.

Professional Certifications: N/A

Education: B.S. Ceramic Engineering: Pennsylvania State University, MBA: Rutgers University, M.A. Education: Marymount University.

Name: Paul F. Bolinger

Specialty:

Contact Information:

Project Management Experience:

Earned Value Management:

Teaching Experience:

Career Highlights: Mr. Bolinger, with 30 years of direct experience, is a Consulting Engagement Director with Humphreys & Associates specializing in major complex projects. In the past three assignments covering a period of 8 years he has twice architected the development and implementation of project management systems on multi-billion dollar projects. He is familiar with the IMS requirements of DoD as well as recommended standard processes for schedule development and management. He is currently advising a client on the management of an IMS with more than 17,000 network activities compliant with DoD full schedule requirements in an Earned Value environment.

Name: Thomas L. Bowman

Specialty: Earned Value Management, Procurement & Contracting, Cost Management, Material Management, Subcontract Management, Resource/ Capacity Management, Financial Management, Scheduling, Requirements Management, Risk Management, Strategic Planning, Program Management, Program Office Implementation, Portfolio Management, Process/Business/Capabilities Assessments, Delivery Order Management, Instructional Systems Development, and Education/Training (Classroom Instruction).

Contact Information:

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Mailing Address: 4141 Colonel Glenn Hwy, Suite 210, Beavercreek, OH 45431

Project Management Experience: 20 years

Earned Value Management: 25+ years

Teaching Experience: Associate Professor of Performance Management, Air Force Institute of Technology (AFIT), 1978-1986. Course Direction/Instruction of SYS 360, 361, 362, 363 ; one, two, and three week courses in EVM (then C/SCSC).

Career Highlights: Mr. Bowman is currently employed as Senior Management Consultant for Robbins-Gioia LLC and Corporate Director of Earned Value Management. Tom served 24 years of distinguished active duty service with the Air Force in positions that included Deputy Director of Cost at what is now the Aeronautical Systems Center (ASC), Comptroller of the Wright Laboratories (Now Air Force Research Laboratories, AFRL), and Earned Value Field Command Focal Point for ASC. Since leaving active duty, Mr. Bowman has implemented EVMS for the Department of Energy Environmental Restoration Program, the FAA and IRS, the Joint Logistics Systems Center (JLSC), the Air Force Software Factory/Materiel Systems Group, the FIRST Program, and the Joint Strike Fighter (JSF) Program.

Professional Certifications: DoD Certified Acquisition/Program Manager-Comptroller (Level III) by DoD Acquisition Professional Development Program (APDP); 1991.

Education: B.A. in Biology and Secondary Education: University of Evansville, M.A. Management/Human Relations (Industrial Psychology) Webster University.

Name: Lloyd L. Carter

Specialty: Design, Development and Implementation of Performance Management Systems

Contact Information:

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Mailing Address: 1900 Campus Commons Drive, Suite 100, Reston, VA 20191

Project Management Experience: 40 years

Earned Value Management: 40 years

Teaching Experience: Past Associate Professor, Air Force Institute of Technology, University Guest Lecturer, Conducted multiple public seminars.

Career Highlights: Lloyd L. Carter is currently an Engagement Manager, VitalThought LLC. He has been involved with Project Management Systems and Earned Value Performance Management (EVP) since 1968. He participated in the review of the first contractor to be validated under what was then called the Cost/Schedule Planning and Control Specification (CSPCS). While in the United States Air Force, Mr. Carter served in various acquisition management positions directly related to Project Management and Performance Management Systems. This included assignments ranging from source selection to contract operation activities. From 1972 to 1981, he served as Associate Professor of Acquisition and Project Management at the School of Systems and Logistics at the Air University. During this time he was the Director in Charge of the Cost/Schedule Control Systems Implementation and Surveillance Courses. Included in the duties was providing consulting services to various Department of Defense agencies as well as to the National Aeronautic and Space Agency, Department of Energy, and Department of Transportation. Mr. Carter has written or tailored governmental policies, regulations, and contractual requirements to meet the needs of foreign military sales, construction, development, and manufacturing projects. In the international consulting arena he has designed, developed, and conducted public and in-house seminars on Performance Management Systems attended by thousands of students. While living in Australia he owned and operated MTC AustralAsia Pty Ltd and managed the Australian International Performance Management Conference as well as the United Kingdom International Performance Management Conference in conjunction with the United Kingdom Royal United Services Institute. He has designed and implemented project performance management systems and provided consulting services to over 200 contractor and governmental organizations in the United States, Canada, England, France, Italy, Japan, Australia and Saudi Arabia.

Professional Certifications: Professional Designation in Contract Management, Project Management Professional

Education: BA in Business, Indiana University; MBA and Post Graduate Studies, Ohio State University.

Name: Gary E. Christle

Specialty: Integrated Project Management Systems

Contact Information:

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E-Mail: christig@can.org

Mailing Address: 15916 Edgewood Dr., Dumfries, VA 22026

Project Management Experience: 13 years

Earned Value Management: 27 years

Teaching Experience:

Career Highlights: Mr. Christle is currently employed at the Center of Naval Analysis as the Scientific Analyst to the Assistant Secretary of the Navy (RD&A). He retired from federal service in 2000 as the Deputy for Acquisition Management, Office of the Under Secretary of

Defense (AT&L). Prior to his position in AT&L, Mr. Christle was a budget analyst with the DOD Comptroller, an Operations Research Analyst with the Cost Analysis Directorate, Comptroller of the Army, A Management Intern with the Office of the Chief of Staff of the Army, and a mechanical engineer with Honeywell. As a Lieutenant in the U.S. Army, Corps of Engineers, he was a turbine engine test engineer with the Army Aeronautical Depot Maintenance Center and served in Vietnam as a Platoon Leader and Company Commander with the 23rd Infantry Division. Mr. Christle was the distinguished military graduate of Northeastern University and is a recipient of the Northeastern University Outstanding Alumni Award in the Field of Public Service; the Defense Distinguished Civilian Service Medal (twice), the Presidential rank designation of Meritorious Executive; the David Packard Excellence in Acquisition Award, the General Hans H. Dressnack Distinguished Service Award, and the Vice President's "Hammer" Award. Mr. Christle is a member of the OSD Acquisition Corps, is a member of the Project Management Institute and the National Defense Industrial Association, and is an Honorary Professor of the Defense Systems Management College.

Professional Certifications: DOD level III certification in Program Management.

Education: B.S. in Mechanical Engineering: Northeastern University, M.B.A. (Finance): The George Washington University.

Name: Anita Cukr

Specialty: Earned Value Management

Contact Information:

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Mailing Address: 2110 Washington Blvd, Suite 150, Arlington, VA 22204

Project Management Experience: 20 years

Earned Value Management: 11 years

Teaching Experience: 8 years

Career Highlights: Significant Expertise in Earned Value Management (EVM): Former Vice President of Communications for the College of Performance Management (CPM), an elected member of the Governing Board responsible for strategic planning. Former Managing Editor of the Measurable News, the quarterly CPM publication. Published author. Former Professor of EVM at the Defense Systems Management College. Managed a track on Integrated Program Management sponsored by CPM at the 2002 Software Technology Conference.

Currently support the Missile Defense Agency (MDA) as a consultant on EVM systems implementation at MDA program offices. Our management consulting approach includes an assessment visit to determine the state of the EVM systems, training to facilitate "culture change" toward more effective organizational understanding and use of EVM, and follow-up visits to assist with establishment and maintenance of the EVM baseline (Integrated Baseline Reviews). I consult on the full range of issues related to EVM, to include effective use of EVM progress measures, automated tools, estimating methods, using EVM to facilitate risk management.

Former Deputy Program Manager for the contractor workforce assigned to the National Missile Defense Program EVM task. Ms. Cukr has over 20 years of experience in Department of Defense financial management (cost estimating, budget).

Professional Certifications: Certified Project Management Professional, Graduate of Defense Systems Management College Program Manager Course, Level III Acquisition Workforce professional upon retirement from the Air Force.

Education: B.A. in Business Administration: University of Nebraska at Omaha, M.S.

Management Engineering: George Washington University, and Distinguished Graduate-Air War College.

Name: John D. Driessnack

Specialty: Earned Value Management, Risk Management

Contact Information:

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E-Mail: jdriessnack@mcri.com

Mailing Address: MCR, LLC, 201 12th Street South, Suite 806, Arlington, VA 22202

Project Management Experience:

Earned Value Management:

Teaching Experience:

Career Highlights: John Driessnack is the Director of Program and Technical Assessment at MCR, LLC. He consults and runs various workshops for Industry, Federal Agencies, including DoD and Intel program teams working to improve their integrated program management processes. He continues to lecture during executive courses at Defense Acquisition University (DAU) on Risk Management as well as write and facilitate cases. As editor on the DAU Risk Management Community of Practice (CoP), he edited the Acquisition Review Quarterly special editions on Risk Management, Spring 2003. He currently is co-chairperson of the PMSC's joint Industry/Government Risk Management Working Group and lead for the process group.

Professional Certifications:

Education:

Name: Anthony (Tony) E. Finefield

Specialty: Development and Assessment of Earned Value Management Systems

Contact Information:

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E-Mail: tonyevm@earthlink.net

Mailing Address: 6701 Healey Avenue, Garden Grove, CA 92845-2217

Project Management Experience: 26 years

Earned Value Management: 30 years

Teaching Experience:

Career Highlights: Mr. Tony Finefield has over thirty years of experience in the area of Earned Value Management Systems. As a Naval Supply Corps Officer he was assigned to the Defense Contracts Management Area - Santa Ana where he was responsible for supervising an EVMS Surveillance program that included four validated contractors with nine contracts valued at over \$1 Billion. Subsequent to that, Mr. Finefield worked for five years in two Air Force Plant Representative Offices (AFPROs): TRW Defense and Electronics Sector and Rockwell International, Autonetics Division. As the EVMS Surveillance Monitor, he was responsible for ensuring continued contractor compliance with their approved EVMS. In March 1983, Mr. Finefield joined the Cost Information & Management Systems Division of Air Force Space Systems Division (now Space and Missile Systems Center) where his responsibilities include being the SMC Field Command Focal Point for the implementation of earned value management on all major acquisitions at SMC. Additionally, he has led reviews at such diverse contractors as Martin Marietta Astronautics Group; TRW Defense & Space Sector; Lockheed Missiles and Space Company; Boeing Aerospace and Electronics; and, General Dynamics Space Systems Division. Mr. Finefield led the multi-service, multi-agency team charged with the rewrite of the Joint Implementation Guide and its transition into the Earned Value Management Implementation Guide, published in December 1996. Mr. Finefield served as the Chief of the Acquisition Cost Division at SMC from Nov, 1997 to June 2001. His duties included supporting program office's in generating program level cost estimates; supporting cost model research and maintenance; supporting the program offices in the preparation for and conduct of Integrated Baseline Reviews (IBR's); and, providing earned value training to both program office and staff personnel. Mr. Finefield retired from Government Service on 1 July 2001 and now

works as a private consultant, providing support to both private industry and government agencies.

Professional Certifications:

Education: B.S. in Accounting, Little Rock University, MBA, Cal State University Long Beach.

Name: Doug Fisher

Specialty: Cost and Schedule Management, Earned Value Management

Contact Information:

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E-Mail: Ghconsult@aol.com

Mailing Address: N/A

Project Management Experience: Over 30 years

Earned Value Management: Over 30 years

Teaching Experience: N/A

Career Highlights: Doug Fisher has over thirty-five years of Department of Defense (DoD), Department of Energy (DoE), and private industry experience in Program/Project Management, Earned Value Management, Cost Estimating and Analysis, Management Systems, Contract Management, and Financial/Business Management. His experience includes several assignments as a program/project manager, a continuing involvement with earned value management since 1970, significant involvement in parametric and discrete cost estimating and analysis, extensive participation in the source selection process, and numerous analyses of contractors' financial/business systems. Also, he has implemented and operated compliant Cost/Schedule Control Systems (C/SCSC), performed as team leader and team member in compliance/validation reviews, implemented Earned Value Management Systems (EVMS) tailored to special needs, developed Requests for Proposals (RFP), negotiated contracts, and developed recommendations for Management Information Systems.

Professional Certifications: Education: BS in Mechanical Engineering, MS in Aerospace Engineering, and MBA in Finance.

Name: Eleanor L. Haupt

Specialty: Earned Value analysis and training

Contact Information:

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E-Mail: ehaupt@earnedvalue.biz

Mailing Address: Earned Value Associates LLC, 2762 Lorrie Drive, Beavercreek, OH 45434

Project Management Experience: 26 years

Earned Value Management: 26 years

Teaching Experience: 12 years

Eleanor is a senior partner with Earned Value Associates LLC, a training and consulting company dedicated to improving earned value management. Eleanor provides customized support for EVM implementation and policy development to private and public clients. As part of EVMS implementation for a client, she conducts gap analyses and continuous improvement assessments, as well as compliance and integrated baseline reviews. Eleanor has developed and presented a wide variety of training materials covering the full spectrum of EVM, and is also a certified wInsight instructor. She is a frequent speaker, trainer, and keynoter at national and international EVM conferences. Eleanor is the author of several guides and manuals, and has been a major contributor to other guides. Prior to entering the public sector, she had a successful career within the Department of Defense for over 26 years, and was a leading expert

on several key teams. She worked for the U.S. Air Force, Navy and Army, and has supported numerous programs in financial and cost management, specializing in earned value management and integrated management. Eleanor was the EVM focal point at Aeronautical Systems Center and responsible for policy development, guidance, training, and direction for the application of EVM on all Air Force programs at the center. Eleanor served as Executive Vice President and President of the PMI College of Performance Management, and now serves on the Education Committee.

Professional Certifications: Level III DAWIA certification in Budget, Cost Estimating and Financial Management; Professional Designation in Cost Analysis and Price Analysis

Education: Bachelor degree, Capital University, Columbus OH.

Name: Donna G Holden

Specialty: Schedule Risk Assessment, EVM Tripwires, EVMS Surveillance

Contact Information:

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E-mail: donna.holden@dcma.mil

Project Management Experience:

Earned Value Management:

Teaching Experience:

Donna Holden is a graduate of The Ohio State University with a Bachelor of Science in Business Management. She supported the Air Force and SAIC before relocating to southern Maryland. There Ms. Holden began working for the Naval Air Systems Command (NAVAIR) in 2000 as part of the Earned Value Management division of the cost department. Ms. Holden co-developed, authored, and implemented the Schedule Risk Assessment (SRA) process currently in use at NAVAIR. Over the course of her tenure with the Navy, Ms Holden performed numerous SRAs on ACAT1 programs at Department of Defense (DoD) industry leaders such as Lockheed Martin, Northrop-Grumman, Sikorsky, Bell Helicopters, and Rockwell.

In August 2006, Ms. Holden moved to the Defense Contract Management Agency (DCMA). Ms. Holden is currently the Policy, Process & Training Coordinator for the DCMA EVM Center. Her duties include documentation and standardization of DCMA EVM processes, procedures, and training aligned with the standardization thereof. Ms. Holden is also the process owner for the DCMA Tripwires briefs presented as required by OSD in the Defense Acquisition Executive Summary (DAES).

Further education and certification includes: Masters in Business Administration from the University of Maryland, 2004; Level III DAWIA certified in Business, Cost Estimating, and Financial Management from the Defense Acquisition University as of January 2004. Project Management Professional (PMP) certification from the Project Management Institute (PMI) in April 2004. Association for Advancement of Cost Engineering Earned Value Professional (EVP) 2007.

Name: Joe Houser

Specialty: Program Management, project performance measurement, OMB-300, earned value systems, risk management (design, development, implementation and training)

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Project Management Experience: 25 years

Earned Value Management: 25 years

Teaching Experience: 20 years

Career Highlights: Mr. Houser has over 35 years experience of program and financial management experience in both the commercial and the government sectors. He is currently Senior Management Consultant with KM Management Group. Prior to KM Management Group, Joe was a Deputy Program Manager with both SAIC and Lockheed Martin. Mr. Houser's experience includes corporate level responsibilities for earned value management for IBM and Lockheed Martin and led several program performance process improvement initiatives. Joe has served as Risk Manager for several large scale programs. Joe's experience with IBM and Lockheed Martin includes assignments developing and implementing schedule, cost, risk, and earned value management systems on large scale complex programs.

Mr. Houser is a founding member and past Chairman of the Board and President of the Performance Management Association (now PMI-CPM). He is a past member of the National Security Industrial Association (NSIA) procurement committee; served as a NSIA industry advisor to the Department of Defense Performance Measurement Joint Executive Group (PMJEG); and is past Chairman of the NSIA Subcommittee on Performance Management. He organized and led a joint DoD/Industry TQM study on the DoD cost/schedule management process. The eighteen-month study had 17 of the 18 recommendations implemented by the Department of Defense. The Honorable Donald J. Yockey, Under Secretary of Defense (A), referred to the study as a "model for future government/industry relations." He has published several papers and is a speaker and lecturer on cost/schedule control and management.

Professional Certifications: Lockheed Martin Qualified Program Management, IBM Process Re-Engineering Consultant

Education: B.S. in Business Administration, University of Maryland.

Name: David T. Hulett

Specialty: Risk Management

Contact Information:

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Mailing Address: 12233 Shetland Lane, Los Angeles, CA 90049

Project Management Experience: 25+ years

Earned Value Management: 25+ years

Teaching Experience: 25+ years (taught Economics at Harvard)

Career Highlights: David Hulett consults in project risk analysis and management through his firm, Hulett & Associates, LLC of Los Angeles. His clients have included companies in many commercial industries and aerospace and defense, as well as US Government agencies. Dr. Hulett chaired the Project Management Institute Risk Management SIG committee that revised Chapter 11 of the Guide To the PMBOK® 2000. He is a member of the core committee to revise the guide for 2003. Dr. Hulett served as a Director for Region II in the first year of the RM SIG's existence and currently serves as Director of Technology Development. Dr. Hulett has presented papers on cost and schedule risk analysis to many professional societies including PMI (European Project Management conferences in Jerusalem (2000) and London (2001) and

chapters in Orange County, Los Angeles, San Diego, Los Alamos and New Jersey chapters), INCOSE and AACE. He presents annually at the conference of the Integrated Project Management College (IPM) of PMI. He has presented papers on project risk analysis at the Primavera Users Conference, Palisade User Conference and the INCOSE-RMSIG joint risk management conference. He has recently published papers in the *Project Management Journal* and *PM Network* on project risk analysis. Dr. Hulett presented the annual risk management seminar in the PMP examination preparation course for the PMI / Orange County CA Chapter for 6 years. He has held strategic planning positions at TOSCO and TRW. In the Federal government, Dr. Hulett managed offices in the Federal Energy Agency, Department of Energy and the Office of Management and Budget. He taught economics as an Instructor at Harvard University. His Ph.D. is from Stanford and B.A. from Princeton.

Professional Certifications: N/A

Education: B.A. Economics: Princeton University, Ph.D. Economics: Princeton University.

Name: Gary C. Humphreys

Specialty: Project performance measurement, earned value systems design, development, implementation and training

Contact Information:

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Mailing Address: 3111 N. Tustin Ave., Suite 120, Orange, CA 92865

Project Management Experience: 30+ years

Earned Value Management: 30+ years

Teaching Experience: 30+ years

Career Highlights: Gary C. Humphreys is the president and executive officer of Humphreys & Associates, Inc. As a consultant, Mr. Humphreys has provided technical support in all phases of project management to clients in the United States and other countries. He is a graduate of the University of California at Berkeley (USA), with a master's degree in business administration from the University of Southern California (USA). He has served as chairman of the National Defense Industrial Association (NDIA) Management Systems Subcommittee, and president and chairman of the board of the Performance Management Association, which has now become the Project Management Institute's College of Performance Management. In 1998 he was a recipient of the United States Department of Defense's highest acquisition award, the David Packard Excellence in Acquisition Award.

Professional Certifications: Recipient of the David Packard Excellence in Acquisition Award

Education: B.S. Business Administration: University of California Berkeley, M.B.A. Business Administration: University of Southern California.

Name: Jack Kersbergen

Specialty: Earned Value Management.

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Tower 1 Ste 800, Denver, Colorado 80202

Project Management Experience: 20 years

Earned Value Management: 18 years

Teaching Experience: 12 years

Career Highlights: Significant Expertise in Earned Value Management (EVM) in both government and commercial environments. Former VP/Director of Administration for the Raytheon US Antarctic Program, Jack currently holds a management position with Utility Engineering Corporation in Denver, Colo. responsible for Project Services and Project Controls on large electric power generation projects. He gained his extensive background in Project Management, Contracts, Procurement, and Earned Value with employment at Ball Aerospace Systems, Hughes Aircraft Information Technology, and Raytheon. As an independent consultant for Project Management and Earned Value, his clients included TRW, Chrysler, Price Waterhouse, and the US Navy NAVAIR F-14 Upgrade Program. Jack is a past two term President of the MicroFrame Software National Users Group, two term Past President of the Denver Chapter of Performance Management Association (now PMI-CPM), and was on the Board of Directors for the National Security Industrial Association Management Systems Subcommittee, and has presented several past papers on Earned Value Management Systems at national conferences. He teaches and lectures on Project Management and Earned Value Management Systems at the University of Colorado. He is also on the Education Committee for the PMI Denver Chapter and is a Denver Chapter trainer for the PMI® PMP® Exam preparation classes.

Professional Certifications: Certified Project Management Professional PMP®

Education: B.S. in Business Administration: Regis University, Denver CO, Associate Electrical Engineering, DeVry University.

Name: Keith A. Kratzert

Specialty: Earned Value Management Processes

Contact Information:

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Mailing Address: N/A

Project Management Experience: 20 + years

Earned Value Management: 20 + years

Teaching Experience: 3 years

Career Highlights: Mr. Kratzert is serving as the Federal Aviation Administration (FAA) Earned Value Management (EVM) Focal Point. His office is within the Air Traffic Organization (ATO), Office of Acquisition and Business Services. He is responsible for introducing EVM concepts and processes to FAA acquisition projects. Specific efforts include establishing EVM policy and guidance within the FAA Acquisition Management System, planning for and conduct of Integrated Baseline Reviews (IBR), preparing and presenting EVM training, coordinating external training course content to ensure a consistent EVM approach within the FAA, program and contract level validation, program and contract level surveillance, and implementing EVM within the context of the FAA organizational structure.

Prior to assuming the FAA EVM Focal Point position he held positions within the FAA in the ATO, Terminal Service Unit Planning and Performance organization and the Office of Communications, Navigation, and Surveillance Systems.

Before joining the FAA, he provided support to Navy and DoD acquisition programs for ten years as a support contractor. Prior to that he completed a 21-year career in the United States Air Force where he held numerous acquisition and test and evaluation positions in the Strategic Air Command and Air Force Systems Command. He received a Level IV, Senior Acquisition Manager certification from the Air Force Systems Command.

Mr. Kratzert has received the Bachelor of Science degree in Mechanical Engineering from Ohio University and the Master of Science in Public Administration from Troy State University. He is a member of the Project Management Institute's College of Performance Management.

Professional Certifications: N/A.

Education: B.S. in Mechanical Engineering: Ohio University, M.S. Public Administration: Troy State University.

Name: Gerald J. Land

Specialty: Project management, business management, and instructional design

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Mailing Address: 6463 Waterfield Road, Alexandria, VA 22315

Project Management Experience: 15 years

Earned Value Management: 2 years

Teaching Experience: 15 years

Career Highlights: Mr. Land is a professor of financial management at the Defense Acquisition University (formerly the Defense Systems Management College), with headquarters at Fort Belvoir, Virginia. In this capacity, he is responsible for teaching and developing various courses in the business, cost estimating and financial management career field. Mr. Land served in the U.S. Army for 26 years before retiring with the rank of Colonel. His military assignments were in a wide variety of career fields including intelligence, communications, personnel, resource management and acquisition management. Key duty assignments included commanding two intelligence units; comptroller of an intelligence organization and of a medical research institute; senior intelligence officer (ACS, G-2) of a command in Vietnam; chief of four resource management-related divisions (at Headquarters, Department of the Army and Army Materiel Command); military professor of acquisition management at the Defense Systems Management College (DSMC); and staff officer at various headquarters levels to include three assignments on the Army Staff.

Professional Certifications: Army Acquisition Corps -Certified Level III Program Manager, and Certified Public Accountant.

Education: B.B.A. in Financial Accounting: Midwestern University, M.B.A. (Contract Management and General Business): Florida Institute of Technology, M.S.A. (Managerial Accounting) George Washington University, Defense Program Management Course: Defense Systems Management College, National Security Management (non-resident): Industrial College of the Armed Forces, and Executive Development Course: University of Houston. Professional military training includes: Intelligence Research Officer Course, Military Intelligence Officer Advanced Course, and Basic Signal Corps Officer Course.

Name: Robert Loop

Specialty: Earned-Value Management, Planning

Contact Information:

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Mailing Address: N/A

Project Management Experience: 23 Years

Earned Value Management: 23 Years

Teaching Experience: 16 Years

Career Highlights:

Robert Loop is the Senior Manager of Central Program Finance and Planning Lockheed Martin Information Systems & Global Services. He has responsibility for EVM, Planning, Tools, and related certifications. He has extensive program implementation and practical experience with EVM, with 23 years of experience in the field. He has extensive surveillance review experience over his career. At Lockheed Martin, he holds two level 3 (Master) certifications, one in EVM and the other in Planning. He is also active in the National Defense Industrial Association Program Management Systems Committee (NDIA-PMSC). He led/facilitated the team that developed the NDIA PMSC Surveillance Guide.

Robert is a licensed Certified Public Accountant in the state of Colorado. His educational background includes a Bachelor of Business Administration, and a Masters of Science in Accounting.

Professional Certifications: Certified Public Accountant (Colorado)

Education: BBA Business Administration, MS Accounting

Name: Walter Majerowicz

Specialty: Project Scheduling and Earned Value Management

Contact Information:

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E-Mail: Walter.Majerowicz.1@gssc.nasa.gov

Mailing Address: Computer Sciences Corporation, Code 490, NASA Goddard Space Flight Center, Greenbelt, MD 20771

Project Management Experience: 20 years

Earned Value Management: 12 years

Teaching Experience: 12 years

Career Highlights: Mr. Majerowicz is the Deputy Program Manager for the Computer Sciences Corporation's Program Analysis and Control (PAAC) II subcontract at NASA's Goddard Space Flight Center, where he is also an Integrated Program Team Leader for task orders providing scheduling, configuration & data management, project support and Management Information Systems services to NASA programs and projects. Mr. Majerowicz also serves as a subject matter expert in project scheduling and earned value management. Previous responsibilities included PAAC Team Leader for the Structure and Evolution of the Universe (SEU) Program. Mr. Majerowicz was also the Planning & Schedule Manager on the Tropical Rainfall Measuring Mission (TRMM), a major in-house NASA project, and the Polar Operational Environmental Satellites (POES) Program, a major out-of-house effort. Prior to joining CSC, Mr. Majerowicz held numerous positions in program planning and control at The Boeing Company and the Martin Marietta Corporation. Mr. Majerowicz is co-chair of the annual NASA Project Management Challenge conference. He is also a faculty member for the NASA's Academy of Program/Project & Engineering Leadership in the fields of project scheduling and earned value management. Mr. Majerowicz holds an M.B.A. from the University of Baltimore and a Certificate in Technology Management from the California Institute of Technology (Caltech). He is a certified Project Management Professional (PMP) with the Project Management Institute (PMI) and is also a member of PMI's College of Scheduling (COS) and College of Performance Management (CPM) where he is a member of the training faculty. Mr. Majerowicz has been a lecturer and keynote speaker at NASA, PMI-CPM, PMI-COS, IQPC and SCEA conferences, classes and forums. Award honors include the NASA Public Service Medal, the CSC Science and Information Services Business Area Excellence Award in Program/Project Management, and the NASA Goddard Outstanding Mentor Award.

Professional Certifications: Project Management Professional (PMP®)

Education: A.A. Business & Public Administration: Anne Arundel Community College, B.S. in Business Administration: Salisbury State University, M.B.A. (Business): University of Baltimore, Certificate in Technology Management: California Institute of Technology (Caltech).

Name: Dan Milano

Specialty: IT capital planning and investment control, implementing Earned Value Management, financial management, and operations research.

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Mailing Address:

Project Management Experience:

Earned Value Management:

Teaching Experience:

Career Highlights: Daniel Milano is a Senior Advisor to the FAA Assistant Administrator for Information Services and Chief Information Officer. He is responsible for all aspects of information technology (IT) capital planning; overseeing the development of the agency's IT business cases and IT portfolio; implementing Earned Value Management and other program management best practices and processes; and representing the agency at the Department of Transportation in all areas of IT capital planning and investment control. In addition to his career at the FAA, Daniel was a Senior Financial Advisor to Air Force Assistant Secretary for Financial Management (SAF/FM). He advises SAF/FM on family housing and utilities privatization initiatives; aircraft and facilities leasing and conducts financial research in key areas such as aerospace company financial health. Prior to working for the US Air Force, Daniel Milano was an operations research analyst with Naval Center for Cost Analysis (NCCA). He was the IT program manager for the Visibility and Management of Operating and Support Cost (VAMOSC) system. He has also worked on various special studies for the Under Secretary of the Navy, the Vice Chief of Naval Operations (VCNO), the Assistant Secretary of the Navy for Financial Management & Comptroller (ASN FM&C) and the Assistant Secretary of the Navy for Research, Development & Acquisition (ASN RDA). Mr. Milano previously worked as a mechanical engineer for the Naval Air Systems Command (NAVAIR). He was responsible for the development of acquisition plans, including affordability assessments and long-range investment planning analyses, in support of Joint Strike Fighter and Aerial Target programs.

Professional Certifications:

Education:

Name: David L. Muzio

Specialty: Procurement Policy, Earned Value Management Systems

Contact Information:

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Mailing Address:

Project Management Experience: 37 years

Earned Value Management: N/A

Teaching Experience: N/A

Career Highlights: David Muzio is currently a part-time employee of MCR, LLC, specializing in Business Case Development and implementation of Earned Value Management, with expertise in all aspects of Acquisition Management. Dave retired from the Federal Government in 2006 after 39 years of contracting and program management experience. His accomplishments

includes: (1) performance-based service contract concept development and implementation across the Federal Government; (2) program management and policy development of the government's outsourcing program defined in OMB Circular A-76; (3) major capital acquisition policy development defined in OMB Circular A-11, Part 7, and the Capital Programming Guide, including the requirements for the use of EVM on all major acquisition programs for both contractor and government development work; and (4) the Federal Acquisition Regulation policy on including EV in Contracts.

Dave has a B.S. in Business Administration from the University of California at Berkeley, and a MBA from Auburn University. He is a member and Fellow of the National Contract Management Association (NCMA), a member of the Project Management Institute, including CPM and the Risk SIG. He was presented with CPM's Driessnack Award in 2006. David L. Muzio is Procurement Policy Analyst (ret.), Office of Federal Procurement Policy, in the Office of Management and Budget. His responsibilities include: developing the requirements for the use of Earned Value Management Systems (EVMS) for major acquisitions, reviewing and scoring business cases for capital assets submitted with the agencies annual budget requests, and providing assistance and training to agencies and OMB Resource Management Offices to improve project management on specific projects. Additional responsibilities include developing the policy for the use of the Share-in-Savings method of procuring Information Technology projects, assisting with policy on management and use of Government Aircraft in civilian agencies, value engineering, and A&E and construction contracting. Mr. Muzio has thirty seven years of Federal acquisition experience at Air Force, NASA, Resolution Trust Corporation and OMB, covering all aspects of the process including installation purchasing, major systems acquisition and headquarters staff positions. Mr. Muzio is member of the National Contract Management Association, Washington Chapter and NCMA Fellow, and member of the Project Management Institute, Washington Chapter and the College of Performance Management. Mr. Muzio is the author of OMB Circular A-11, Part 7, *Planning, Budgeting, Acquisition and Management of Capital Assets*, OMB's *Capital Programming Guide*, Office of Federal Procurement Policy's, *Best Practices for Using Current and Past Performance* .

Professional Certifications:

Education: B.S., Business Administration, University of California, Berkeley; M.B.A., Auburn University; Graduate, Air Force Education With Industry Program, at The Boeing Company.

Name: Glen Phillips

Specialty: Earned Value Management, Integrated Project Planning

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Mailing Address: 1655 North Ft Myer Drive, Suite 1000, Rosslyn VA 22209

Project Management Experience: 25 years

Earned Value Management: 10 years

Teaching Experience: 7 years

Career Highlights: Glen Phillips has over 25 years of acquisition project management experience primarily within the department of defense. During that time he has managed major and less than major weapon system development efforts; been responsible for resources and budgets for major US Air Force test ranges and facilities; and served as a faculty member and department chair at the Defense Acquisition University (DAU). While at DAU he was responsible for course development and teaching in a variety of earned value management and program management classes. While at DAU and since his retirement from the Air Force and joining Acquisition Solutions, Glen has provided consulting services to many defense and

civilian federal agencies regarding earned value management, acquisition strategy development, and project planning and scheduling. Since joining Acquisition Solutions Inc, Glen has developed Acquisition Solution's the "Essentials of Earned Value Management" course and co-developed the "Integrated Project Planning" course.

Glen facilitated a training session in CPM 600 during the Nov 2002 PMI conference and co-facilitated a workshop on "Earned Value Management in Performance Based Acquisitions" during the Fall 2006 and Spring 2007 conferences.

Professional Certifications: Air Force Acquisition Corps, DAIWA certifications in Program Management (Level 3), Test and Evaluation (Level 2), and Business Financial Management (Level 2). Glen is also a certified Project Management Professional (PMP).

Education: B.S. Management: Troy State University, M.B.A. (Business): Troy State University. PMC 92-2, DAU (Defense Systems Management College).

Name: Parviz F. Rad

Specialty: Project Management and Work Breakdown Structure Development

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Project Management Experience: 30 years

Earned Value Management: 20 years

Teaching Experience: 20 years

Career Highlights: Dr. Rad is currently employed by the Stevens Institute of Technology as a Distinguished Service Professor. As the Director of the Project Management Program, he is responsible for developing and fostering initiatives for enhancement of the existing curriculum and delivers core project management courses. Dr. Rad has extensive academic, government, and private sector experience in the field of project management. He has over fifty publications in the areas of engineering, construction, project planning, and project management. His employers have included: MIT, U.S. Department of the Interior, Clemson University, Charles T. Main Corporation, Merck & Company, Inc., Western Michigan University, University of Idaho, and The George Washington University.

Professional Certifications: Registered Professional Civil Engineer (South Carolina), PMI's Certified Project Management Professional (PMP), and is a Certified Cost Engineer (AACE).

Education: B.S. Civil Engineering: Tehran University, M.S. in Civil Engineering: Ohio State University, Ph.D. Civil Engineering: Massachusetts Institute of Technology.

Name: Robert D. Reuter

Specialty: Project management, cost estimating, logistics management, program analysis and training

Contact Information:

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Mailing Address: N/A

Project Management Experience: 25+ years

Earned Value Management: 20 + years

Teaching Experience: 15 years

Career Highlights: Mr. Reuter is currently employed by MCR Federal, Inc., of Mclean, Va. He serves as a program manager and senior earned value management analyst. Mr. Reuter has over 25 years of successful experience in project management, cost estimating, weapon system acquisition, logistics management, program analysis and training course development and presentation. Held a variety of management and staff positions within the Department of Defense acquisition process. Sixteen years of experience relate to the implementation, analysis, reporting and oversight of EVMS applications, of which five years are directly related to the integration with enterprise business management systems. He also has over three years experience in the development of acquisition and life cycle cost estimates for weapons and IT systems. Currently serving as the Project Manager for the implementation of an earned value management system (EVMS) effort for AT&T Government Solutions, Inc.

Professional Certifications: Army Acquisition Corps- Certified at Level III in program management

Education: B.S. Mechanical Engineering: SME, M.S. Business Management: University of Wyoming, Graduate PMC-85-2: Defense Systems Management College, Graduate-U.S. Army Command and General Staff College, Graduate-National Security Management: National Defense University.

Name: L. Sue Robinson

Specialty: Earned Value Management

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(Applied Integrated Management, Irvine, CA)

Project Management Experience: 35+ years

Earned Value Management: 30+

Teaching Experience: 25+

Career Highlights: Sue Robinson has over 35 years of Scheduling and Financial Management experience. During that time she has been involved in the program planning functions of scheduling and budgeting, as well as the design and operation of automated business management systems. Responsibilities included schedule development, validation, schedule/cost integration, baseline change control and customer reporting. She has also conducted Joint Surveillance Reviews and teaches Integrated Schedule and EVMS.

Professional Certifications:

Education:

Name: Donald M. Scelzo

Specialty: Scheduling

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Mailing Address: The Boeing Company, 100 N. Riverside, MC 5003-2730, Chicago, IL
60606-1596

Project Management Experience: 40 years

Earned Value Management: 10 years

Teaching Experience: Taught scheduling classes at Boeing Integrated Defense Systems-Long Beach, including Fundamentals, Risk Analysis, Networking and Critical Path Analysis.

Career Highlights: 23 years with Boeing, including 14 years with Rockwell International-North American Aircraft, supporting the B-1B, X-31 and C-17 programs in the areas of Production

Operations, Logistics, and Program Planning and Control. 8 years with the U.S. Postal Service as Industrial Engineer and Automation Planning Coordinator for the Northeast Region. 12 years with General Motors as Industrial Engineer supporting assembly operations.

Certification: Certificate in Applications Programming; University of California-Los Angeles.

Education: M.B.A., Fordham University, Finance/Marketing. M.S., New York University, Industrial Engineering. B.I.E., Kettering University.

Name: John E. Singley

Specialty: Program/ Project Management, Earned Value Management, Earned Value/Project Management Guidance and Training

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Project Management Experience: Over 25

Earned Value Management: 20 years

Teaching Experience: 10 years

Career Highlights: Dr. Singley is the President of the PMI College of Performance Management and has served the College steadily since 2000, as Vice President for Professional Development for three years and as Executive Vice President for five years. As VP for Professional Development, John lead the team that produced the EVM Practice Standard, managed the CPM conferences, and initiated the CPM professional education program. Dr. Singley has a Masters Certificate in Project Management from the George Washington University and is a PMI Project Management Professional (PMP). John has worked for the United States government for over twenty years, primarily as a research scientist and as a program and project manager.

Professional Certifications: PMP®, and Master's Certificate in project management

Education: Ph.D. in Sociology

Name: William P. Smart

Specialty: Program Management, Acquisition Management, Earned Value Management

Contract Information;

Phone: 256-955-2291 (DSN 645)

Email: bill.smart@mda.mil

Project Management Experience: Over 30 years

Earned Value Management Experience: Over 30 years

Teaching Experience: Over 25 years

Career Highlights: Mr. Smart is the Director of Program Management for the Missile Defense Agency's Terminal High Altitude Area Defense (THAAD) Project Office, serving as the senior manager and principal advisor to the Project Manager for all programmatic, acquisition and contracting functions for this \$12 billion dollar acquisition program. His professional career spans 32 years encompassing assignments with Army project offices, commodity commands and Program Executive Office (PEO) staff organizations; to include the U.S. Army Aviation and Missile Command (AMCOM), Huntsville, AL, the Aviation and Troop Support Command (ATCOM), St Louis, MO; the Project Manager for Training Devices (STRICOM), Orlando, FL, the Sentry Project Office, U.S. Army Space and Missile Defense Command; the Joint Theater Missile Defense Program Office, and the Army Program Executive Office (PEO), Air, Space and

Missile Defense. He has project and staff experience in budget and financial management, acquisition, source selection, manpower, program planning and oversight, acquisition program documentation/reporting and earned value management (EVM) for both major and non-major programs. As an EVM Review Team Chief, he defined the process and led the first Integrated Baseline Reviews (IBRs) for two ACAT 1D programs; which became the benchmark for DOD IBR policy, for which he was named a recipient of the David Packard Excellence in Acquisition Award given to the Integrated Program Management Initiative Joint Team in 1998.

Professional Certifications: Mr. Smart is a 1995 graduate of the Project Management Certification Program, University of Alabama-Huntsville, and a member of the Army Acquisition Corps with Level III certifications in Project Management and the Business, Cost Estimating, & Financial Management career areas. Inducted into the Military Order of Saint Barbara in 1998, his professional affiliations include being a founding member and Past President/Chapter Officer of the Project Management Institute (PMI), Huntsville, AL Chapter.

Education: Mr. Smart has a B.S.B.A. (Finance) from the University of Central Florida and a Masters in Management from the Florida Institute of Technology.

Name: J. Greg Smith

Specialty: Program Control, Earned Value Management, Earned Value/Project Management Instruction

Contact Information:

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Project Management Experience: Over 20 years

Earned Value Management: 17 years

Teaching Experience: 12 years

Career Highlights: Mr. Smith has over 20 years experience in the Business Management and Program Control fields. His involvement as a Program Control Manager and Analyst, Review Team Chief, and Earned Value Focal Point has given him a detailed insight into project management, performance measurement and project controls. As a Program Control Manager for Northrop Grumman he manages a workforce responsible for the Cost and Schedule associated with a multi-billion dollar division. His NASA and Humphreys & Associates Earned Value systems experience includes direct involvement with industry and government efforts in the implementation and operation of management systems throughout the United States. He was also the Program Control lead with NASA on various major programs, including the International Space Station and Space Shuttle. He currently lives in Utah with his wife and daughter.

Professional Certifications: N/A

Education: B.S. Nebraska Wesleyan University, M.S. Industrial/Organizational Psychology, Texas A&M University, M.B.A. University of Houston

Name: Randall K. Smith

Specialty: Earned Value Management

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Project Management Experience: 22 years

Earned Value Management: 20 years

Teaching Experience: 13 years

Career Highlights: Mr. Smith is a Professor of Financial Management at the Defense Acquisition University (formerly the Defense Systems Management College), where he has been teaching performance management and program control techniques since 1989. While his current focus is teaching the Advanced Program Management Course and providing consulting services, he has previously been the Director of the Contract Performance Measurement Course, and Department Chairman. Mr. Smith has also been a presenter at the annual International Performance Management Conference, has prepared several articles for publication, and is a Certified Management Accountant. Mr. Smith has also received formal training in consulting skills with the internationally known KPMG Peat Marwick, as well as at DAU. In addition to teaching, he has provided consulting services throughout the Federal Government, with recent clients including the Army (PM-OCSW, PM-Small Arms, PM-US MEADS), the Navy (PEO(A), PMS401 Photonics Mast, LPD-17), the Marine Corps (PM Joint Lightweight Howitzer), the Federal Aviation Administration (HQ Acquisition Directorate), and NOAA (NPOESS). These and related assignments have provided continued experiences in program management and production processes at a wide range of US and NATO contractors and government field activities.

Professional Certifications: Certified Management Accountant

Education: B.S. General Engineering: U.S. Military Academy, M.B.A. in (Business): Boston University.

Name: Paul Solomon

Specialty: Earned Value Management Systems

Contact Information:

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Project Management Experience: N/A

Earned Value Management: N/A

Teaching Experience: N/A

Career Highlights: Paul Solomon manages Earned Value Management Systems (EVMS) in the Northrop Grumman Corporation, Integrated Systems sector. He was on the team that wrote the EVMS standard and received the DoD David Packard Excellence in Acquisition Award. He was a Visiting Scientist at the Software Engineering Institute where he wrote "Using CMMI to Improve EVM." He is co-authoring the book, "Performance-Based Earned Value[®]" to be published by the IEEE Computer Society/Wiley & Sons. Paul holds BA and MBA degrees from Dartmouth College and is a Project Management Professional.

Professional Certifications: Project Management Professional.

Education: BA and MBA degrees from Dartmouth College.

Name: Harry Sparrow

Specialty: Project performance measurement, earned value systems design, development, implementation and training.

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Project Management Experience: 30+ years

Earned Value Management: 30+ years

Teaching Experience: 30+ years

Career Highlights: Mr. Sparrow has over 30 years of experience in the field of program/project management. For 25 years, he has served as a management consultant to both private industry and government clients. Prior to joining PMA, Inc., Harry was the President of Decision Planning Corporation where he was responsible for the overall operations of the Corporation. He is a recognized authority for managing projects and successfully melding management requirements with the realities and constraints of the project environment. Harry has assisted over 100 clients with the evaluation, design, and implementation of project management systems. This includes clients such as Lucent Technologies, Northrop-Grumman, Westinghouse, Honeywell, Pinkerton Systems Integration, Boeing, Xerox, Rockwell, Eaton, MacDonald Dettwiler, Illinois Power, Ericsson, Lawrence Livermore National Laboratory, Bio-Rad Laboratories and MK-Ferguson. He has led numerous seminars addressing performance management systems and has served as guest lecturer for organizations as PMI, AFIT, NCMA, PMA and AACE. . Mr. Sparrow was the president of the Performance Management Association, now the Project Management Institute's (PMI) College of Performance Management.

Professional Certifications: Recipient of the David Packard Excellence in Acquisition Award

Education: B.S. Engineering Physics, South Dakota State; M.S. Industrial Administration, Purdue University

Name: Dorothy Tiffany

Specialty: Project management, earned value management, budgeting, and communications

Contact Information:

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Mailing Address:

Project Management Experience:

Earned Value Management:

Teaching Experience:

Career Highlights: Dorothy Tiffany is the NASA EVM Program Executive and the PM Challenge Conference Project Manager in NASA's Office of Chief Engineer. She also holds the position of Deputy Chief of the Advanced Concepts and Formulation Office for Business Management at NASA's Goddard Space Flight Center. Ms. Tiffany is responsible for leading the Agency's implementation of Earned Value Management and for developing stronger project teams. She is a faculty member for the NASA Academy of Program/Project & Engineering Leadership in the fields of project management, earned value management, budgeting and effective communications. She previously managed the business operations of numerous large satellite development projects, including Calipso, POES, TRMM, and TDRS. She also directed GSFC's Financial Management Division and Accounting Branch, instituting major information system reforms with the voucher examination and payment process. Ms. Tiffany was awarded two NASA Exceptional Achievement Medals and the NASA Exceptional Service Medal for her work in finance and project management and has been recognized for her efforts in mentoring and diversity. Ms. Tiffany is a member of PMI, the College of Performance Management, the Maryland Association of Certified Public Accountants, and the American Institute of Certified Public Accountants.

Professional Certifications: Certified Project Management Professional (PMP) and a Certified Public Accountant (CPA).

Education: M.S. in Project Management from Boston University, B.S. in Accounting from the University of Maryland and a Certificate in Technology Management from the California Institute of Technology (Caltech).

Name: David M. Treacy

Specialty: Project Management and Work Breakdown Structures

Contact Information:

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Washington, DC 20585

Project Management Experience: 30 years

Earned Value Management: 20 years

Teaching Experience: 5 years

Career Highlights: Mr. Treacy has extensive experience in complex, research, development and acquisition projects. In his previous position he was a project manager within the Department of Energy (DOE), for large science facilities at Stanford Linear Accelerator Center and the Lawrence Livermore National Laboratory. Prior to DOE, David was with the Air Forces Space Systems Division in various acquisition positions including, Systems Engineering, Planning, Programming and Budgeting, Test and Evaluation, and Program Management. Between assignments in the Air Force, he worked for the NASA Space Shuttle Program and the National Reconnaissance Office as a project manager. He is a certified acquisition professional in the DOD Acquisition Corp and a member of the Project Management Institute. Mr. Treacy is currently assigned to the DOE Department policies and regulations for project management as well as developing the Department policies and regulations for project management as well as developing the Department's Earned Value Management System program.

Professional Certifications: Air Force Acquisition Corps

Education: B.S. Business Administration- '73

Name: Dennis W. White

Specialty: Project and Earned Value Management

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Project Management Experience: 25+ years

Earned Value Management: 22 years

Teaching Experience: 15 years

Career Highlights: Mr. White is the Practice Area Manager for Performance Management with Robbins-Gioia, LLC. He is deeply involved with performance management training development and delivery. Mr. White has been a frequent speaker for PMI, College of Performance Management and has always been active in policy formulation and development, first from the Government perspective then through the National Defense Industrial Association (NDIA). During prior assignments he supervised consulting customer support for the development, implementation, and ultimate certification of Earned Value Management (EVM) Systems. Mr. White has served as primary advisor on all project management issues related to EVM in both the consulting role for various organizations and as a department manager with Rockwell International. As an Acquisition Program Management Officer, in the U.S. Air Force, he held several positions in acquisition management. Mr. White specialized in Contractor Performance Measurement, and during the last part of his career was responsible for leading reviews of contractors' management control systems. He also spent two years as an instructor at the Air Force Systems Command's Systems Acquisition School.

Professional Certifications: PMP

Education: B.S. Management Science/Mathematics, San Diego State University, and M.B.A. (Information Systems Management), California State University-SB

Name: Marcus J. Williams

Specialty: Scheduling and Financial Management

Contact Information:

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Mailing Address: The Boeing Company, Everett, Washington

Project Management Experience: 20+ years

Earned Value Experience:

Teaching Experience:

Career Highlights: Marcus Williams has over 23 years of Scheduling and Financial Management experience with The Boeing Company. During that time he has been involved in the integrated scheduling and the program planning and budgeting functions, as well as in the development of planning and scheduling processes. He is currently a Senior Manager, Boeing Commercial Aircraft, Program Planning and Control (PP&C) responsible for Integrated Planning, Integrated Scheduling and Earned Value Management on the 787 Program in Everett, WA. He has membership on various Boeing teams striving for common processes and systems through The Boeing Company. Prior to his present position he was Manager, Integrated Defense Systems Home Office, Integrated Scheduling Skills Development, St. Louis, MO, which encompasses the creation, update and deployment of integrated scheduling training and the advancement and coordination of scheduling skills development across IDS and prior to this he was Manager of Integrated Scheduling for the IDS St. Louis Site's Aerospace Support organization which included the areas of Spares, Repairs and Retrofit and for Flight and Maintenance Training Operations. During his tenure in Aerospace Support he developed and assisted in the development of the Integrated Proposal Schedules for the Boeing, Joint Strike Fighter (JSF) Program, the C-130 Avionics Modernization Program (AMP), the E-3 Flight Crew Trainer (FCT) and the C-130 Aircrew Training System (ATS). He also was Scheduling Team Leader for the McDonnell Douglas/Northrop/British Aerospace/General Electric JSF Team and led the development of its Integrated Proposal Schedule.

Professional Certifications:

Education: Bachelor's Degree in Aviation Management from Embry-Riddle Aeronautical University, Daytona Beach, Florida, and MBA Degree from the Olin School of Business at Washington University in St. Louis, MO.

Name: Susan Wood

Specialty: Requirements definition, source selection, integrated baseline reviews, Earned Value execution and analyses

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Project Management Experience: Over 27

Earned Value Management: 21 years

Teaching Experience: 18 years

Career Highlights: Susan Wood is currently the PMI-CPM Executive Vice President and previously Vice President for Conference and Events. She was the North American PMI-CPM liaison to the Asia Pacific 2006 Symposium. Susan was also the Program Manager for the 23rd Annual PMI-CPM International Conference held in Clearwater Beach, Florida. Mrs. Wood has also served as Program Manager for the 15-18th International Integrated Program Management Conference co-sponsored by PMI-CPM, National Defense Industrial Association, and the

Society of Cost Estimating and Analysis (US) and Co-Chair of the 1-3rd PMI-CPM EVM Japan Conferences. Mrs. Wood is also a senior partner at Earned Value Associates, LLC and owns Wood Consulting, specializing in all aspects of EVM. Susan retired in 2004 as the EVM Focal Point for the Air Armament Center (AAC) at Eglin Air Force Base, Florida, responsible for EVM policy, guidance and implementation support across all AAC programs. As a member of the Air Force (AF) Earned Value (EV) Integrated Product Team, Susan contributed to AF EV policy and implementation guidance. She has led and served on contractor and government EVM System Review teams and has developed and provided EVM training to government and contractor personnel for the past 18 years. Susan has over 27 year's government acquisition experience.

Professional Certifications: Extensive professional education
Education: BS in Accounting from Troy State University

Name: Jim Wrisley

Specialty: Project management, earned value management, and scheduling

Contact Information:

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Project Management Experience: 27 years

Earned Value Management: 27 years

Teaching Experience: 27 years

Career Highlights: Mr. Wrisley has over 27 years of experience in project management. He has conducted independent assessments of project management systems for over 100 projects resulting in recommendations on how to strengthen the disciplines associated with baseline establishment, performance measurement, and baseline control. He has managed client engagements for the design, implementation and training of management processes in a wide variety of environments including telecommunications infrastructure, aerospace and defense, environmental restoration, energy research, and commercial projects. Many of these projects involved owner imposed process, system and reporting requirements, while others were driven by internal management's desire to integrate sound project management principles into their enterprise-wide management model. His depth and breadth of experience in the EVMS and predecessor requirements, has made him a much sought after facilitator for the advancement of integrated project management processes. Mr. Wrisley is an active member of the ADPA/NDIA Procurement Committee's Management Systems Subcommittee, the Performance Management Association, and the Project Management Institute.

Professional Certifications:

Education: B.A. Economics: Colgate University, M.B.A. (Candidate) Business: University of Minnesota.
